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Government of India  
Ministry of Rural Development  
Department of Land Resources

'G' Wing' NBO Building,  
Nirman Bhawan, New Delhi  
Dated the 26<sup>th</sup> September, 2025

To,

- (i) Centre Director, BN Yugandhar Centre for Rural Studies (BNYCRS), LBSNAA, Mussoorie. (crs.lbsnnaa@nic.in ) ( bagadi.gautham@ias.nic.in)
- (ii) Director General, Yashwantrao Chavan Academy of Development Administration (YASHADA), Pune (acec@yashada.org) (niranjan.sudhansu@yashada.org)
- (iii) Principal Secretary, Revenue, Government of Assam, Guwahati, Assam (commissioner.gdt@gmail.com) (necoelg4@gmail.com)
- (iv) Director General, Administrative Training Institute (ATI), Mysuru, Karnataka(dgatimysore@gmail.com) (coelam.atimysuru@gmail.com)
- (v) Director General, Mahatma Gandhi State Institute of Public Administration (MGSIPA), Chandigarh, Punjab (dg.mgsipa@punjab.gov.in)

**Subject: Minutes of review meeting held on 16.09.2025 at 12:00 PM with the five Centre of Excellence (CoE) under DILRMP.**

Madam/Sir,

I am directed to forward herewith the **minutes of review meeting (enclosed) held on 16.09.2025 at 12:00 AM with all five Centre of Excellence (CoE) under Chairmanship of Secretary, DoLR** in Room No. 112, Committee Room, First Floor, NBO Building, G-Wing, Nirman Bhawan, New Delhi to review the work progress, achievements and action plan of Centre of Excellences (CoE) for information and necessary action.

**Encl:** As above

Yours faithfully,

  
(Girnish Kumar)  
Under Secretary to the Govt. of India  
Tel.No.011 2304 4646  
Email: girnish.kumar@nic.in

**Minutes of review meeting of Centre of Excellence (CoE) under DILRMP held on 16.09.2025 at 12:00 PM with all five Centre of Excellence (CoE) under Chairmanship of Secretary, DoLR to review the work progress, achievements and action plan of Centre of Excellences (CoE).**

A meeting of was held on 16th September 2025 from 12:00 PM onwards at the Committee Room, NBO Building, Nirman Bhawan, under the chairpersonship of Shri Manoj Joshi, Secretary, DoLR with all five CoEs. List of the participants is attached at **Annexure**.

2. Shri Kunal Satyarthi, Joint Secretary of DoLR, opened the meeting by welcoming the Chair, Shri Manoj Joshi, Secretary of DoLR, Additional Secretary (LR), the CoE Directors, and other participants. The purpose of the meeting was quarterly review of the CoEs, following the previous meeting on May 1st, 2025. He explained the agenda points of meeting:

- a. To review the work progress and achievements of CoE till date,
- b. Action plan for the current financial year balance period, and
- c. Action Taken on Action Points of the last review meeting of CoEs held on 01.05.2025.

3. All CoEs made detailed presentations on the above said agenda points. Copy of presentations made by all CoE are attached. **The key discussion points held during the meeting are as follows:**

**I. MGSIPA, Punjab**

- i. Mr. Ajit Balaji Joshi virtually presented on behalf of MGSIPA, Punjab.
- ii. A digital library of revenue books is under development and will be completed by October 2025. A digital GIS map library is also being created and is scheduled for completion by November 1st, 2025.
- iii. NAKSHA training for Jammu & Kashmir is complete, while training for Haryana is in progress. Training in Punjab was delayed due to recent floods, but will commence by the end of September.
- iv. MoUs and collaborations have been initiated with Punjab Engineering College, IIT Ropar, Survey of India, ASCI, and IIHS Bangalore. It was pointed out that these MoUs should lead to actionable points like joint studies, research, workshop, best practices capture etc.
- v. Secretary DoLR directed that impact assessment studies must be of high quality and focus should be on identifying what is *not* working in the states. He advised engaging subject matter experts on an assignment basis for such studies, rather than hiring them as full-time employees.
- vi. DoLR noted that the CoE's outreach seemed limited to signing MoUs and requested a detailed plan for concrete activities with partner institutions.
- vii. The CoE needs to engage much more with the partner States on regular basis and access the status of legal frameworks, process flows & attempts/possibilities of reforms, application of suitable technology, institutional capabilities etc.

## II. **LBSNAA, Mussoorie**

- i. A study on the implementation and impact of two specific Land Acts in Jharkhand is underway and targeted for completion by December 2025. DoLR clarified that the focus should be on the Acts' provisions and impact and the contemporary relevance & needs of changes, if any, rather than on general history.
- ii. A study on changing land use from agricultural to non-agricultural in Uttar Pradesh is scheduled to be finished by November 2025.
- iii. Two articles on the 'Naksha' initiative and the Revenue Court Case Management System (RCCMS) are ready for journal publication.
- iv. Developed an e-learning portal (e-BhuAdhyayan) with modules on land survey, GIS, and geo-referencing. Moreover, a compendium of major Land Acts for its assigned six states has been prepared and uploaded to the CoE website.
- v. The CoE is collaborating with ATI Mysuru to create 26 video tutorials on various land-related topics, with the content to be vetted by the Survey of India.
- vi. A key action point for all CoEs was reiterated: to prioritize the assessment of the quality of land records in border villages.

## III. **YASHADA, Pune**

- i. An evaluation study of DILRMP in its assigned five states is being revised based on feedback. CoE YASHADA is proactively documenting best practices on topics like the city survey system and paperless registration, as suggested by DoLR. The CoE has also drafted a bill for Urban Land Titling.
- ii. YASHADA is leading the compilation of the Glossary of Revenue Terms (GRT). It has compiled data for 25 states, of which 17 have been verified. The deadline for completion is September 30<sup>th</sup>, 2025.
- iii. YASHADA Pune was commended for its extensive collaborations with technical institutions.
- iv. Successfully organized a large summit on e-governance in collaboration with Symbiosis Institute of Geoinformatics and the Survey of India. Also, have signed an MoU with CRDF at CEPT University and ongoing collaborations with Landesa (NGO) and the University of Melbourne.
- v. Developed an online course on the "History of Record of Rights" with TimesPro.
- vi. CoE has proposed a comprehensive, multi-volume study on the "Current Land Tenure Systems of India" and a study on the 'Tippan' (village map) system and the process of transitioning to modern cadastral maps. DoLR emphasized the importance of the 'Tippan' system study.
- vii. YASHADA was asked to focus on NAKSHA training programs in Gujarat.

*[Signature]*

#### **IV. ATI, Mysuru**

- i. The presentation was made by Dr. Vinay M, IT & GIS Expert, who informed that recent transfers of key officials, including the Director, have caused a lag in progress in the current financial year.
- ii. ATI Mysuru was noted for its strong social media presence and online library of revenue acts for southern states.
- iii. CoE Mysuru has developed its own Learning Management System (LMS) and launched three live online courses: "Mastering GIS," "QGIS for Land Management," and "Drones and Drone Data Processing". It was also noted by AS (LR) that these courses have seen significant participation (over 1000 for one course) from across India and other countries.
- iv. CoE Mysuru has created several documentary-style videos in English on various Karnataka-specific land governance schemes and uploaded them to YouTube.
- v. The CoE was strongly advised to expand its focus beyond Karnataka. It was pointed out that nearly all studies and digital content were Karnataka-centric, which is contrary to its mandate to serve all southern states. Future studies must be conducted in other states within its jurisdiction.
- vi. A proposed study on the Department of Post's DIGIPIN and a master plan for cities were rejected as they fall outside the mandate of DoLR.
- vii. It was directed by JS(LR) that existing resources should be shared widely with all other CoEs and states to prevent redundant efforts.
- viii. DoLR to address the issue of needing the Chief Secretary's approval for publishing documents, which was identified as a potential bottleneck.

#### **V CoE, Guwahati**

- i. An impact assessment of Assam's Land Acquisition Laws versus the central RFCTLARR Act is 60% complete and will be finished by November 2025.
- ii. A study on the condition of land records in border areas is ongoing, with a completion target of December 2025.
- iii. Draft reports on the "History of Land Administration in NE India" and "Land Acquisition Practices in NE States" have been completed and shared with states for feedback.
- iv. The CoE has developed a comprehensive website containing land acts, notifications, and FAQs for all northeastern states.
- v. The CoE proposed a training program on modern survey technologies in collaboration with Landesa in November 2025. Two workshops in collaboration with LBSNAA on the role of GIS in land valuation and on RCCMS.

- vi. A 12-day "Training of Trainers" program on modern survey techniques, scheduled to begin in January 2026. And, CoE is planning a Northeast Geospatial Conclave soon.
- vii. Regarding its proposal to study land record formalization in Autonomous District Council (ADC) areas, the CoE was instructed to collaborate with an existing study already commissioned by DoLR.
- viii. DoLR suggested a new study to compile data on the revenue, manpower structure and availability in the northeastern states, as this is a significant data gap.
- ix. The CoE's efforts to expand its work across the entire Northeast region and the quality of its digital repository were commended by DoLR.

#### **4. Action items**

All CoEs were instructed to complete NAKSHA training programs and subsequent handholding of State ATIs for training field-level officers. Almost 60% of the training programs at ATIs have been completed.

- i. JS (LR) advised all CoEs to encourage cross-learning among each other namely, LBSNAA training modules and ATI Mysuru's online courses. DoLR proposed linking all CoE websites to the main DoLR website to create a richer, more comprehensive resource for academia and citizens.
- ii. He urged upon all CoEs to propose additional innovative activities under the DILRMP programme. DoLR will collect reports and studies from all CoEs to create an online repository available for larger stakeholders.
- iii. All CoEs were advised to amplify the DoLR's Research Grant program, which offers grants to individual researchers and institutions.
- iv. Secretary asked to prioritize quality over volume in outputs of reports from CoEs and ensure inter-state coordination.
- v. The next review meeting will be held in December 2025.
- vi. All CoEs must provide the necessary support to YASHADA, Pune, to finalize the Glossary of Revenue Terms by September 30<sup>th</sup>, 2025.
- vii. All CoEs must submit their financial status, including expenditure and funds required until March 31st, 2026 urgently.
- viii. CoEs must ensure that their activities cover all states under their purview and are not just confined to their home state.

5. The meeting ended with a vote of thanks to all participants.

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*Yashada*

**List of participants of the meeting of Center of Excellence held on 16.09.2025 (Tuesday) at 12:00 PM under the Chairmanship of Secretary, DoLR:**

1. Shri, Manoj Joshi, Secretary, DoLR
2. Shri Kunal Satyarthi, Joint Secretary, DoLR
3. Shri Shyam Kumar, Director, DoLR
4. Shri Dayanidhi Joshi, Director, DoLR
5. Shri Amit Kumar Singh, Director, DoLR
6. Shri Prabir Kumar Dutta, Director, CoE, Guwahati
7. Shri, Shahu More, Director, CoE, YASHDA, Pune
8. Dr. Vinay M, IT & GIs Expert, CoE, ATI, Mysure
10. Col. Dalbir Singh, Director, CoE, MGSIPA, Chandigarh
11. Shri Ajit Balaji Joshi, Administrative Secretary, MGSIPA, Chandigarh
12. Dr. Snehasis Mishra, Assistant Professor, LBSNAA, Mussorie
13. Shri Naval Singh Meena, Deputy Director, DoLR
14. Shri Girnish Kumar, Under Secretary, DoLR
15. Ms. Neebha kumari, ASO, DoLR
16. Concerned NPMU officials

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