

File No. 18/03/2024-3FICW/3219

Government of Haryana  
Finance Department  
(FICW Branch)

Chandigarh, the 17<sup>th</sup> March, 2026

To

- i. All Administrative Secretaries in Haryana State.
- ii. All Head of Departments in Haryana State.
- iii. All Managing Directors/Chief Administrators of all the Boards/Corporations, in Haryana State.
- iv. All Deputy Commissioners in Haryana State.
- v. Registrars of all the Universities of Haryana State.

**Subject:- Implementation/Compliance of the decision taken in the meeting held under the chairmanship of Hon'ble CM, dated 27.11.2025.**

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Sir/Madam,

I am directed to invite your attention on the subject cited above and to say that a review meeting of Quality Assurance Authority (QAA), Haryana was held under the Chairmanship of Hon'ble Chief Minister on 27.11.2025, in which certain decisions were taken w.r.t. improvement in the quality of Engineering infrastructure being developed by various departments/agencies/entities of the State Government. A copy of the minutes of the meeting is enclosed (Annexure-1).

Further, the following instructions are hereby issued for strict compliance by all Government departments/ agencies/entities involved in development of Engineering Infrastructure:

**1. Mandatory Appointment of DPR consultants:**

Engagement of DPR consultants be made mandatory for:

- a) All Greenfield road projects.
- b) All bridges/flyovers/ROBs/RUBs.
- c) All building projects of Rs.5 crore and above.
- d) All road up-gradation projects of Rs.25 crore and above.

**2. Mandatory Appointment of Third Party Inspection & Monitoring Agencies (TPIMA):**

TPIMAs engagement be made mandatory for all projects of value Rs. 5 crore and above.

### **3. Mandatory display of project details through QR-code:**

- i) QR-code be mandatorily displayed on all project sites to facilitate social audit and transparency.
- ii) QR code to be linked to a digital document containing the following:
  - a) DPR summary and BOQ.
  - b) Technical specifications
  - c) Name of contractor, engineer-in –charge, and consultant.
  - d) Physical and financial progress be updated on a monthly basis.
  - e) For transparency all QR pages should display date of last update and contact details for grievance reporting.
- iii) The information be updated on regular basis.

### **4. Splitting of projects**

- i) Projects be sanctioned holistically in a single administrative approval and tender, covering all dependent components.
- ii) Splitting of works and fragmented approvals be avoided.
- iii) The Tender Preparing/ Approving Officer must record that all dependent components have been included.

### **5. Drainage and Disposal plans**

- i) Drainage plan to be made an integral part of all the DPRs, supported by proper levels and disposal points.
- ii) Departments/ Agencies to develop standard design templates for urban and rural drainage and ensure inter-agency coordination for integrated drainage solutions.
- iii) Departments/ Agencies to synchronize their efforts for achieving proper drainage.

### **6. Identification and securing of Right of Way (ROW)**

- i) All the encroachments along roads, canals, be removed in coordination with Revenue Authorities. A comprehensive plan be prepared and a campaign be launched by the concerned Department/ Agency for removal of encroachment from all the roads/ Canals etc. in coordination with the concerned authorities.
- ii) Right of Way (ROW) of Canal and Roads be demarcated in coordination with Revenue Authorities.
- iii) Concerned Departments to undertake State-wide ROW demarcation of all National, State, and major district roads and major irrigation canals/distributaries, preferably using GPS/GIS and stone pillars.
- iv) Time bound removal of identified encroachments through due process of law and preparation of a GIS-based ROW inventory.
- v) Plantation be carried out by the concerned departments/ agencies with due participation of adjoining land owners/farmers.

## 7. Abnormally low bids on Road Projects:

PWD(B&R) to review the instructions on reuse of milling of road surface so as to ensure avoidance of abnormally low bids and early deterioration of road surfaces.

## 8. Uniform Evaluation Criteria of Project based on SOMPs

Henceforth, the Projects will be assessed by QAA on the basis of Quality Index Parameters as stipulated in the Standard Operating Methods and Procedures as tabled below:

Marks Range	Assessment	Interpretation
Below 75	Unsatisfactory	Non-compliance with SOMPs; work not acceptable
75-90	Needs Improvement	Partial compliance; corrective action required
Above 90	Satisfactory	Fully compliant and acceptable quality

## 9. Policy for Projects Executed by Central PSUs Using State funds

- i) All the State government agencies including QAA will be free to monitor/ inspect /audit any project being executed by any central PSUs for and on behalf of the State Government Organisation which is funded by State Government or even if it is being executed and funded with central support. Office of Chief Secretary (Vigilance Division) to issue instructions in this regard.
- ii) Departments/ agencies to include clear clause in the agreement in such cases.
- iii) An undertaking may be obtained from the executing agency to ensure that the project will be checked by any State Government Agency including QAA.

## 10. Introduction of policy of checking Bridge structures and High rise buildings

- i) PWD (B&R) to get the policy formulated for the preparation of dynamic data base for bridges and for their timely maintenance. Haryana PWD (B&R) to act as nodal department for preparing the dynamic database and maintenance of bridges policy in consultation with QAA.
- ii) Regarding high rise buildings and poor quality infrastructure developed by private builders/colonisers, DG (T & CP) to get a policy framed with approval of the competent authority and in consultation with QAA.

## 11. Deputation/attachment of engineering officers and Quality Control Wings with QAA for conducting the Technical Audits and other routine works.

To strengthen QAA, the proposal of attaching officers of Quality control wings of all the engineering department with QAA has been approved. Accordingly, necessary orders be passed by the

respective departments immediately. The officers so attached with the QAA shall sit in their respective office.

- i) QAA to prepare the work programme, reporting structure and performance evaluation framework for such attached officers.
- ii) Such attachments to the QAA should not be limited to officers of engineering departments but outstanding officers of other departments including but not limited to IAS/HCS officers, should also be placed at the appropriate levels to ensure that the spirit of formation of QAA is carried out as envisaged.
- iii) The ACR/ APAR of such officers should carry an extra segment for the detailed evaluation of the work done by them during such attachment with the QAA.
- iv) Such attachment shall not exceed one year in case of each officer provided if the officer has delivered an outstanding performance during such attachment with the QAA, such tenure may be extended with the prior approval of the Chief Minister/ Chief Secretary.

## **12. Construction of Alternate road during construction of ROB/VUP/ bridge projects etc.**

In order to alleviate/ minimize the sufferings of the general public during the pendency of construction of ROB/VUP etc. on existing roads, at the concept stage the DPR should invariably visualise, plan, provide for and execute an alternative road to be used by the stakeholders for the pendency of the project so as to avoid any inconvenience to the general public.

## **13. District Inter-department coordination committee.**

There shall be a standing committee on Inter-agency coordination in the district to be headed by the ADC. This committee shall comprise of the Chief Engineer/SE of the ULB, PD of NHAI and SEs of all other agencies/Senior most engineers of agencies under the control of Government of India operating in the district.

- i) This committee shall meet as often as required but at least once a month and it shall be mandatory for any road project, to be sanctioned by the competent authority, to have the concurrence of the committee (from inter-agency coordination point of view).
- ii) This committee shall function under the overall of superintendence and control of the DC of the District.
- iii) The jurisdiction and function of this Standing Committee are liable to be modified by the competent authority from time to time.

## **14. Linking Technical Audit Reports with HEW Portal and CM Dashboard**

Public Health Engineering Department (the nodal department) to link all audit reports with the HEW Portal and CM's Dashboard at the earliest.

**15. Removal of the arbitration clause in Engineering contracts and inclusion of dispute resolution mechanism clauses**

PWD (B&R) to put up a revised draft of the same to the competent authority at the earliest.

**Compliance of the above instructions be conveyed to QAA, Haryana not later than 25<sup>th</sup> April, 2026.**

These instructions can be downloaded from the Finance Department's website [www.finhry.gov.in](http://www.finhry.gov.in).

Yours faithfully,

*Alaw*  
17/3

Under Secretary Finance  
for Additional Chief Secretary to Government Haryana  
Finance Department.

Endst. No. 18/03/2024-3FICW/3219

Dated Chandigarh, the 17<sup>th</sup> March, 2026

A copy is forwarded to the Chairman, Quality Assurance Authority, Haryana for information and necessary action.

*Alaw*  
17/3

Under Secretary Finance  
for Additional Chief Secretary to Government Haryana  
Finance Department.

CC:

- i. Secy./CS



Re: Minutes of the meeting held under the chairmanship of Hon'ble Chief minister, Haryana on 27 November 2025 in CM's Committee Room, Haryana Civil Secretariat, Chandigarh.

A meeting was held under the chairmanship of Hon'ble Chief Minister, Haryana on 27 November 2025 in CM's Committee Room, Haryana Civil Secretariat, Chandigarh to Review of activities of QAA. The meeting was attended by CPSCM, CS, PSCM, Commissioner & Secretary (Power) and Commissioner & Secretary, Public Health Engineering Department, EIC Irrigation Department, Buildings, PWD(B&R), Roads, Public Health Engineering, Director (Projects)UHBVNL, Panchkula and HVPNL, Panchkula.

2. A copy of the Agenda circulated for the meeting is placed at F/A. During the meeting a Power Point Presentation was also made by Chairperson/QAA on the Agenda Circulated. A copy of the PPP made by chairperson is placed at F/B.

3. The following issues were discussed in detail and the decision taken are enumerated below:

A. Conduct of Technical Audit

i) Chairperson/QAA informed that in terms of the directions given in the meeting held with the Hon'ble Chief Minister, Haryana on 11.07.2025, Quality Assurance Authority (QAA) undertook Technical Audits of various infrastructure projects across departments in two phases and conducted Technical Audit of 25 projects. The detailed reports have already been circulated to the concerned departments for comments and compliance.



ii) The State Government vide its letter dated 14.11.2025 directed the concerned Administrative Secretaries to send the Action Taken Report to QAA by 1st January 2026. Further, it has been desired that QAA to submit another follow-up report by 16<sup>th</sup> February 2026 based on the action taken the ADs and Executive Agencies. QAA in turn to send a detailed report on ATR sent by the concerned departments along with its comments and also suggest action, if any, to be taken against any officer/official or any other action in the interest of the project. Hon'ble CM desired that in the next review meeting QAA must give power point presentations on at least 3-5 Technical Audit reports.

#### **Technical Agenda Points:**

Based on the technical Audits conducted by QAA, the decisions were taken on the following technical agenda points.

#### **Technical Agenda Item No. 1: Quality of DPR and Cost Estimates**

##### **Decision:**

After deliberations Hon'ble Chief Minister directed as under:

- i) Engagement of DPR consultants be made mandatory for:
  - a) All Greenfield road projects
  - b) All bridges/flyovers/ROBs/RUBs.
  - c) All buildings of 5 crores and above
  - d) All road up gradation projects of 25 crores and above

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- ii) For works of smaller value, Hon'ble CM directed PSCM to get prepared SOPs and standard design/drawing templates in consultation with the stakeholder departments and chief architect. QAA will act as Nodal agency for these SOPs.

**Technical Agenda Item No. 2: Third Party Inspection & Monitoring Agencies (TPIMA)**

**Decision:**

- i) TPIMAs engagement be made mandatory for all projects of value Rs. 5 crores and above.
- ii) CM and CPSCM also wanted that the smaller projects be also audited for which an area based approach was deliberated to cover all projects falling in a particular area. The committee constituted under PSCM will work out the modalities for the operationalisation of this audit model. QAA will be the nodal agency along with the stakeholder's department to be represented in the above committee under PSCM.

**Technical Agenda Item No. 3: Display of project details through QR-code.**

The suggestions was appreciated by Hon'ble Chief Minister and the members of the house and following was decided.

**Decision:**

- i) QR-code be mandatorily display on all project site to facilitate social audit and transparency.
- ii) QR code to be linked to a digital document containing the following:
- a.) DPR summary and BOQ.
  - b.) Technical specifications
  - c.) Name of contractor, engineer-in -charge, and consultant.
  - d.) Physical and financial progress updated monthly.
  - e.) For transparency all QR pages should display date of last update and contact details for grievance reporting.

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- iii) The information be updated on regular basis

#### **Technical Agenda Item No. 4: Splitting of projects**

The house after deliberation decided as under:

- i) Projects be sanctioned holistically in a single administrative approval and tender covering all dependent components.
- ii) Splitting of works and fragmented approvals be avoided.
- iii) The Tender Preparing/Approving Officer must record that all dependent components have been included.

#### **Technical Agenda Item No. 5: Absence of Drainage and disposal plans**

**Decision:**

- i) Drainage plan be made an integral part of DPRs, supported by proper levels and disposal points.
- ii) Departments to develop standard design templates for urban and rural drainage and ensure inter-agency coordination for integrated drainage solutions.
- iii) Departments to synchronised their efforts for achieving proper drainage.
- iv) Hon'ble CM and CPSCM stressed the need of exploring possibility of creating underground recharge wells as one of the measures for disposal of run off.

#### **Technical Agenda Item No. 6: Abnormally low bids on Road Projects**

The House was informed that overuse of milled material was one of the prime reasons for receiving abnormally low bids which was also leading to early deterioration of road surfaces. EIC Roads PWD(B&R) informed the House that the reuse of milling of road surface is being reviewed and fresh instructions will be issued. Accordingly, it was decided as under:

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- i) Item of milling of road surface to be reviewed by PWD(B&R) and to be put up for information in the next meeting.
- ii) Hon'ble CM and CS decided to review the policy of tender allotment negotiations at the government level.

**Technical Agenda Item No. 7: Identification and securing of Right of Way (ROW)**

The encroachment of government land along roads and canals was viewed very seriously by the Hon'ble chief Minister and after deliberations it was decided as under:

**Decision:**

- i) All the encroachments along roads, canals, be removed in coordination with Revenue Authorities.
- ii) Right of Way (ROW) be demarcated in coordination with Revenue Authorities.
- iii) Concerned Departments to undertake State-wide ROW demarcation of all National, State, and major district roads and major irrigation canals/distributaries, preferably using GPS/GIS and stone pillars.
- iv) Time bound Removal of identified encroachments through due process of law and prepare a GIS-based ROW inventory.
- v) Plantation be carried out by the concerned departments with due participation of adjoining land owners/farmers.



### Technical Agenda Item No. 8: Uniform Evaluation Criteria Based on SOMPs

Based on the scoring pattern as laid down in the SOMPs, House noted the suggestion of rating of the projects as recommended by QAA which is as under:

Marks Range	Assessment	Interpretation
Below 75	Unsatisfactory	Non-compliance with SOMPs; work not acceptable
75-90	Needs Improvement	Partial compliance; corrective action required
Above 90	Satisfactory	Fully compliant and acceptable quality

### Technical Agenda Item No. 9: Policy for Projects Executed by Central PSUs Using State funds

After deliberations Hon'ble CM directed as under:

- i) Office of Chief Secretary (Vigilance Division) to issue instructions clearly mentioning that State government agencies including QAA will be free to monitor/ inspect /audit any project being executed by any central PSUs for and on behalf of state government organisation which is funded by State Government or even if it is being executed and funded by central support.
- ii) Departments to include clear clause in the agreement in such cases.
- iii) Undertaking may be taken from the executing agency to ensure that the project will be checked by any State Government Agency including QAA.



#### **Technical Agenda Item No. 10: QAA technical audit fee**

After discussing on the subject Hon'ble Chief Minister directed that QAA may charge technical audit fee on actual basis.

#### **Technical Agenda Item No. 11: Proposal for introduction of policy of checking Bridge structures and High rise buildings**

The House was informed about the poor upkeep of road bridges and high rise buildings and also about the high rise building and infrastructure being developed by private builders/developers. After discussions the following was decided:

- i) For bridges, EIC PWD(B&R) to get the policy formulated. Haryana PWD(B&R) to act as nodal department for preparing the dynamic database and maintenance of bridges policy in consultation with QAA.
- ii) Regarding high rise buildings and poor quality infrastructure developed by private builders/colonisers, Chairperson QAA to forward a note to CPSCM for framing of policy.

#### **Technical Agenda Item No. 12: Linking Technical Audit Reports with HEW Portal and CM Dashboard**

##### **Decision:**

- i) Public Health Department (the nodal department) to link all audit reports with the HEW Portal and CM's Dashboard at the earliest.



**Other Issues:**

**13. Logistics Support**

Chairperson QAA apprised that proposal for hiring of space and vehicles has been approved.

**Decision on the above:**

The proposal for renovation/ furnishing of the new floor to be executed through any Government department was approved. Chairperson was authorized to take the decision on the above.

**14. Legislative and administrative action - QAA Act**

The House was informed that AG Haryana has been requested to revise the draft Act and the Hon'ble CM desired for expediting this process for early enactment. Further it was decided that Chairperson QAA to forward a note to CPSCM with a request to take up the matter with AG Haryana to expedite the finalisation of the Act.

**15. Additional Manpower - Deputation/attachment of engineering officers and Quality Control Wings and Providing of Additional Staff to QAA for conducting the Technical Audits and other routine works**

**Decision:**

- i.) The Hon'ble CM noted that since at present there is no regular manpower available in QAA to look after the routine works and also for technical audits so approved the temporary arrangement made by QAA under the policy of temporary deployment of staff/ Consultants as a stop gap arrangement.
- ii.) To strengthen QAA, Hon'ble Chief Minister agreed to the proposal of attaching officers from quality control wings of the departments with QAA. CS to coordinate

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with concerned departments for issuance of suitable instructions for placing officers under the ambit of QAA.

iii.) Hon'ble CM also directed that in ACR Proforma of officer's column for comments of

QAA be added.

iv.) MOUs be signed with government engineering institutes for internship/training of final year students.

#### 16. Hiring GATE qualified Young Professionals

Chairperson QAA informed the House that after receiving approval from the government, request has already been made to HKRNL to appoint GATE qualified Young Professionals. Hon'ble CM directed as under:

- i) Instructions be issued to HKRNL to expedite the process of appointment.
- ii) Young professionals to be named as **ASSOCIATE FOR QUALITY ASSURANCE(AQA)**

#### 17. Training and Capacity building

The following was decided:

- i.) QAA to hold regular sessions for training and capacity building.
- ii.) QAA to sign the MOU with QCI for training and capacity building on 03.12.2025 at 12:15 PM in presence of Hon'ble CM.



**18. NABL Lab Accreditation**

QAA to sign the MOU with NABL for empanelment of Labs in Haryana on 03.12.2025 at 12:15 PM in presence of Hon'ble CM.

**19. Removal of Arbitration clause in Engineering Contracts and inclusion of Dispute Resolution Mechanism clauses in Engineering contracts**

**Decision:**

PWD (B&R) to issue the revised draft at the earliest.

**20 Holding of "Quality First – Guvata Pakhwara – 2026"**

After deliberations Hon'ble Chief Minister directed that Quality awareness campaign be launched on 26<sup>th</sup> January 2026 by different departments.

  
**Vipin Sharma**  
**Head (Tech.)**  
**QAA, Haryana**