

# Viksit Maharashtra 2047



Government of  
Maharashtra





# Overview

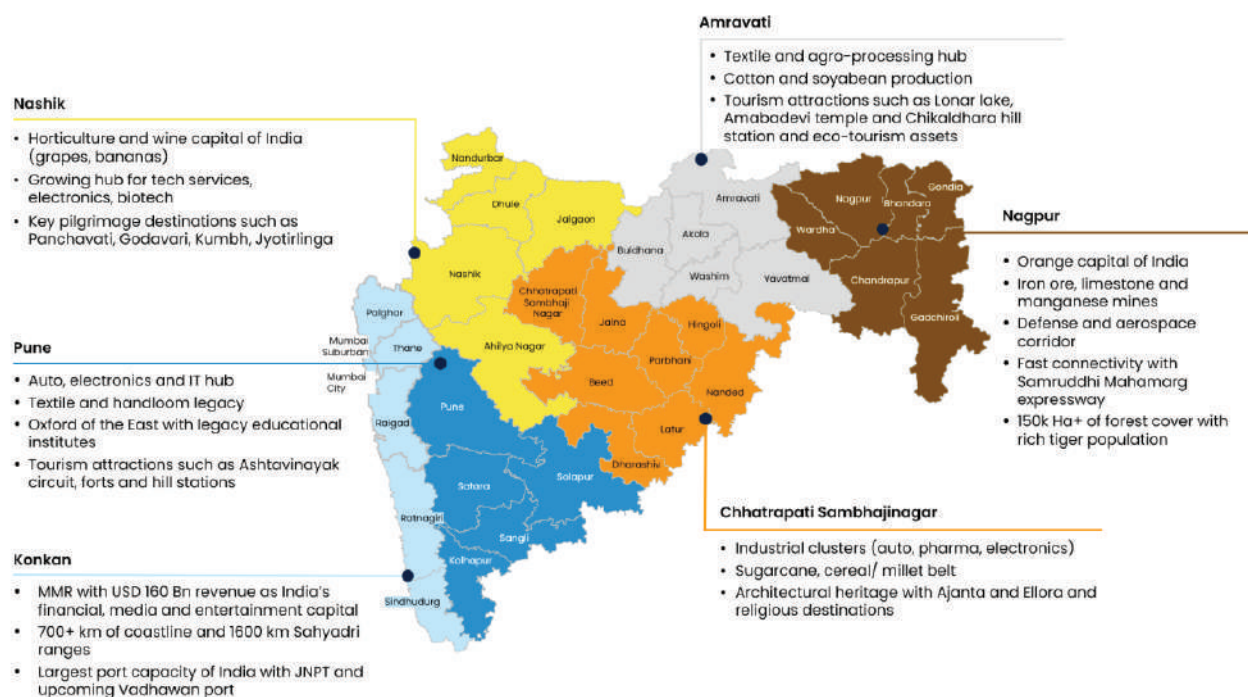
## Maharashtra starting point

Maharashtra, India's largest state economy, has been at the forefront of shaping the country's prosperity. On one hand, it has embodied modern dynamism as home to leading enterprises in industries and services and as face of rapid urbanisation in the form of ever-growing cities like Mumbai and Pune. On the other, it has also nurtured its rich legacy of art, culture, language, heritage, cinema and biodiversity, with treasures such as Ajanta and Ellora standing as global icons. (Refer to Exhibit 1)

### Maharashtra is India's leading State across many economic, social and cultural areas:

- India's largest economy for 60+ years and top GST collector with INR 3.6L Cr in FY25
- One of the most urbanised states with 49% urban population
- Largest contributor to India's overall services GVA and highest financial services contributor with a 24% share
- India's largest agri-food exporter with INR 47K Cr of annual exports in FY25 (11% share in India's exports)
- Largest MSME ecosystem in the country with 90L MSMEs (13% of India's MSMEs)
- State with the highest number of UNESCO world heritage sites with 6 architectural treasures such as Ajanta-Ellora
- Amongst the States with the lowest debt-to-GSDP ratio in India, at less than 20%

Exhibit 1: Maharashtra's endowments across regions

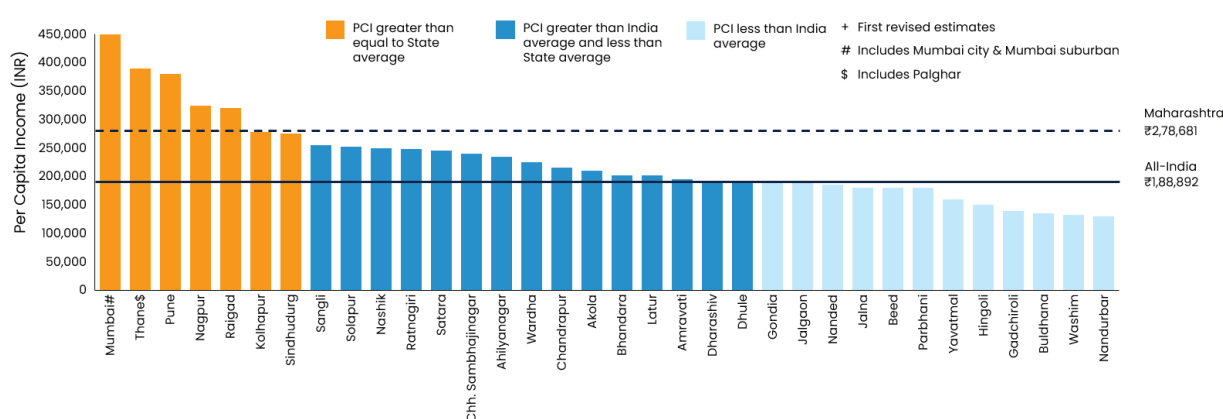


Building on its enduring contributions, Maharashtra envisions to continue to be a cornerstone of India's Viksit Bharat journey, guided by its vision for 2047.

## Key opportunity areas

- A. **Ensuring regional economic balance:** The top 12 districts generated 70%+ of state GDP in FY24. There are 27 districts with per capita income (PCI) less than the State (Refer to Exhibit 2). Opportunity to drive equitable growth in line with endowments, one-district-one-product strategies and export potential.

Exhibit 2: Disparity in per capita district-level income (2023-24)



- B. **Ensuring equitable sectoral growth enabled by productivity gains:** The PCI in industry and services sectors is 4.5 and 6.5 times higher than that in agriculture. Opportunity to enable shift towards higher-earning sectors like industry/ services and enhance income in agriculture and allied sectors by aligning with high-value opportunities and growth trends while also improving productivity.
- C. **Accelerating industrial growth:** The share of industries in the States's GDP has reduced by 5-7 percentage points across regions from FY18-24. Opportunity to increase attractiveness for manufacturing sectors by improving ease of doing business, reducing the cost of business and increasing access to skilled talent.
- D. **Facilitating job creation:** To raise labour force participation rate (LFPR) to 80% from current 64% ,10-12L jobs need to be created annually. Two critical shifts are taking place: increase in women's LFPR from 44% to 70%+ adding ~125L women in the workforce by 2047; transition from farm to non-farm occupations. Opportunity to facilitate women's participation with robust infrastructure and social support and ensure adequate reskilling and integration of farm workers into non farms jobs.
- E. **Improving performance across SDG indicators:** Maharashtra currently ranks 12th among Indian states in NITI Aayog's SDG Index. Opportunity to accelerate efforts to enhance socio-economic outcomes, reduce disparities and achieve holistic human development in line with the sustainable development goals.

1 Source: Economic survey of Maharashtra 2024-25

2 Source: Periodic Labor Force Survey 2023-2024 (15-59 years); Note: Assuming working age between 15-59 years with 64% population in the age group, labor force participation rate at 80% and unemployment at 3.6% for 2047

## Methodology and approach

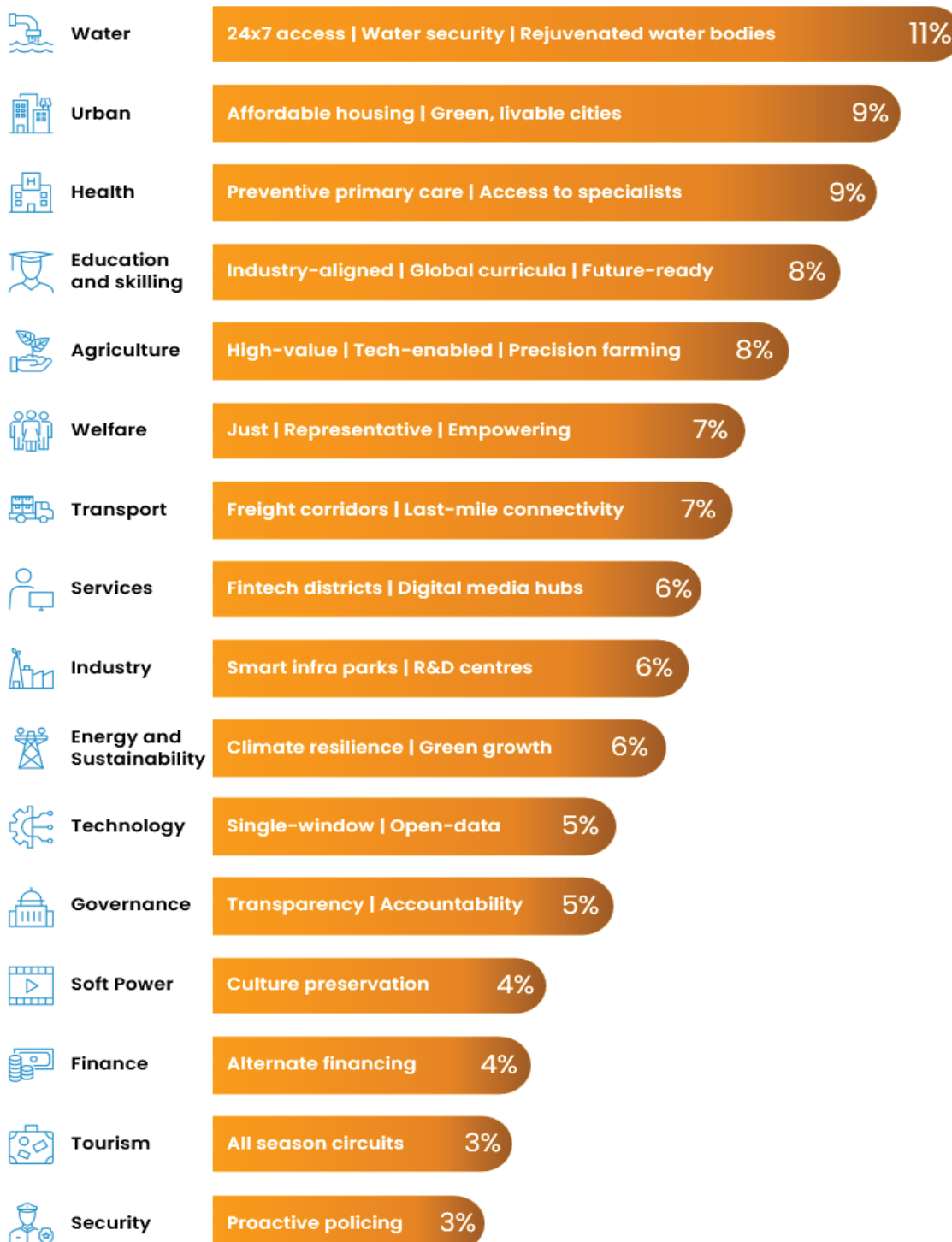
The methodology incorporates diverse perspectives to balance visionary aspirations with the need for efficient, time-bound execution. It emphasises innovative thinking to respond to rapid global and technological changes while maintaining rigorous attention to current realities and challenges.



## Voice of citizen

The voice of the citizen, across survey and audio responses, was analysed using AI-based analytics, which helped identify 16 recurring themes at the State and district level. Specific ideas and aspirations of the citizens were also synthesised for each theme and incorporated in the Vision. Link to complete citizen survey: TBA

### Share of respondents (% , N = 3.9L)



## Maharashtra's Vision

# Viksit Maharashtra 2047

## Building a USD 5Tn economy

प्रगतिशील, शाश्वत, सर्वसमावेशक सुशासन

**प्रगतिशील**

**Growth-driven**



*Home to the frontier industries and services paving the way for India's economic growth*



**शाश्वत**

**Sustainable**

*Where sustainability and ecological balance are at the heart of all development*

**Regionally balanced development**

**सर्वसमावेशक**

**Inclusive**



*Where inclusivity and equity empower every individual to thrive, leaving no one behind*



**सुशासन**

**Good governance**

*Where good governance fosters trust with transparency and accountability*

**Viksit Maharashtra for Viksit Bharat**

## Vision for 16 themes

### Growth-driven



#### Agriculture, allied sectors and rural

Increase farmers' income with climate resilience and achieve rural-urban quality of life parity



#### Industries

Make and design in Maharashtra for the world with over a third of state's GVA coming from industries sector



#### Services

Become global leader in new-age finance, frontier technology, media and entertainment



#### Tourism

Increase average tourist stay and spend enabled by responsible, safe and zero litter tourism

### Sustainable



#### Urban

Make cities slum free, clean, disaster resilient with affordable housing, full employment, easy access to public transport and circularity



#### Energy and sustainability

Ensure access to reliable, green and clean power at globally competitive prices, with over a third of the State's land area under green cover



#### Water

Provide access to safe water for all, enabled by conservation and reuse



#### Transport and logistics

Ensure reliable, safe and seamless multimodal connectivity for passengers and freight

### Inclusive



#### Education and skilling

Create global talent hub for inclusive, industry linked education and skilling that fosters learning, innovation and entrepreneurship



#### Health

Ensure universal access to affordable and quality healthcare and reduce premature mortality by a third



#### Welfare

Ensure socio-economic parity and equal opportunities for marginalized social groups



#### Soft power

Attain global recognition for heritage, culture, cinema, language and sports

### Good governance



#### Governance

Ensure minimum government and maximum governance



#### Technology

Leverage technology for effective governance



#### Security

Ensure security, safety and disaster resilience for every citizen in the state



#### Finance

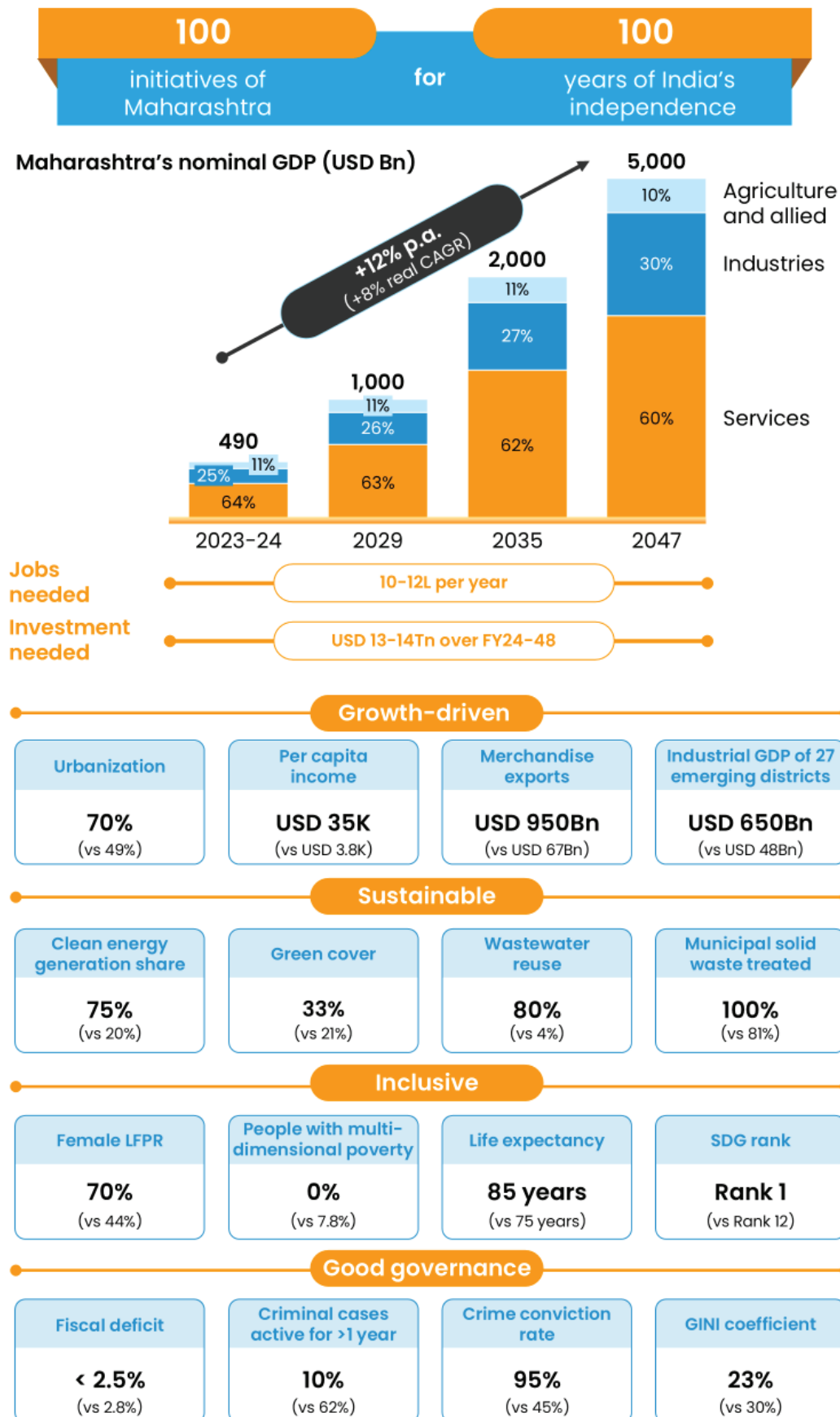
Ensure a sustainable fiscal path through prudent fiscal management and alternate financing models

## Summary of 16 themes

1. **Agriculture, allied sectors and rural:** Maharashtra aspires to increase its agricultural GDP from USD 55Bn to USD 500Bn (10% CAGR), attracting investments of USD 700Bn. This will be enabled by 7 initiatives – create 10-15 integrated crop value chains, increase aquaculture output to 6MMT, develop 1000 livestock development centres, and equip rural areas with urban-like civic amenities
2. **Industries:** Maharashtra aspires to increase its industrial GDP from USD 123Bn to USD 1,500Bn (11% CAGR), attracting investments of USD 4,600Bn. This will be enabled by 7 initiatives – develop 20+ autonomous industrial townships, integrate value chains for 24 high-potential sectors, undertake drastic deregulation, build an enabling ecosystem for MSMEs, innovation and sustainability.
3. **Services:** Maharashtra aspires to increase its services GDP from USD 312Bn to USD 3000Bn (10% CAGR), attracting investments of USD 8500Bn. This will be enabled by 8 initiatives – transform MMR into a USD 600Bn+ global fintech hub and Mumbai/ Pune into a USD 50Bn+ media-tech-AVGC hub, develop an Innovation City, deep-tech-AI ecosystem with 9-10 translational-CoEs, GCC parks and data centres.
4. **Tourism:** Maharashtra aims to increase the tourist footfall from 16Cr to 38Cr+. This will be enabled by 5 initiatives – develop 5 end-to-end tourism circuits, promote sustainable/responsible tourism, launch a global marketing campaign and attract private investments to develop destinations in a mission mode.
5. **Urban development:** Maharashtra is projected to have 70% urban population, contributing to 75-80% of State GDP. To ensure growth, liveability and sustainability, the State will undertake 6 initiatives – create 10+ empowered regional development authorities, strengthen fiscal autonomy for urban local bodies, develop 50+ mixed-use clusters and 6-7Mn affordable housing units.
6. **Energy and sustainability:** Maharashtra aspires to attain a 75% clean energy mix, offering reliable power at globally competitive prices, reducing AT&C losses to 8%. This will be enabled by 7 initiatives – invest in renewable energy, modernize the grid for flexibility and resilience and lead in nuclear energy. Maharashtra will attain 33% green cover, and scale decarbonisation, green mobility and circularity.
7. **Water:** The State endeavours for water availability of >55LPCD in rural areas, >135LPCD in urban areas, 65% gross irrigated area and 80% water reuse. This will be enabled by 5 initiatives – integrate water resource management, enhance water use efficiency via micro-irrigation, modernise storage, digitise supply chain.
8. **Transport:** Maharashtra aims for seamless multi-modal connectivity for passengers and freight. This will be enabled by 7 initiatives – develop 6000 km+ expressway network, 4-6 additional connections of dedicated freight corridors and high-speed rail networks. Maharashtra will scale containerised port capacity to handle 25-30% of India's trade and integrate transport-logistics planning.

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9. **Education and skilling:** Maharashtra aspires to achieve 100% foundational literacy and numeracy, with 80%+ placement for graduates. This will be enabled by 10 initiatives – for school education, enhance teaching capacity, infrastructure and curriculum. For higher education, establish self-sustaining edu-cities, accelerate research. For skilling, align with industry through data-led workforce planning.
  10. **Health:** The State's life expectancy will increase from 75 to 85+. This will be enabled by 6 initiatives – expand primary, secondary and tertiary health facilities for last-mile access to doctors, medicines, diagnostics, scale insurance coverage, community-led preventive care and universal screening for non-communicable diseases. The State will build 5 Medi-cities and a data-stack for medical research.
  11. **Welfare:** Maharashtra aspires to empower and uplift all marginalised groups, enabled by 6 initiatives – ensure universal access to quality education and health, provide dignified employment and secure housing and civic amenities. The State will empower women, increasing female labour force participation from current 44% to 70%+, and drive economic and social integration for senior citizens.
  12. **Soft Power:** Maharashtra aspires for 15+ UNESCO recognitions, 35+ Olympic/Paralympic medals and global recognition for its culture, cinema and language. This will be enabled by 5 initiatives – elevate protected monuments into global landmarks, revitalise living arts by setting up performing-arts campuses, launch cultural festivals, attain world-class status for film cities and enrich sports talent.
  13. **Governance:** Maharashtra aspires for high citizen and workforce satisfaction. This will be enabled by 7 initiatives – redesign State organization as per economic and social needs, transform recruitment to retirement journey, improve citizen- and business-centricity via AI/tech-enabled and private-sector-led service delivery.
  14. **Technology:** The State will undergo a technological transformation, enabled by 4 initiatives – create a robust digital infrastructure (data centres, data lake), and sector-specific DPI (e.g., agri-stack, health-stack) that private sector can leverage for scalable, AI-led innovation for citizens, businesses & governance.
  15. **Security:** Maharashtra aims to increase crime detection and conviction rates to 95% (from 60% and 45% currently) and strengthen disaster resilience. This will be enabled by 9 initiatives – deploy tech-driven policing and investigation units, set up district/city emergency operation centres, and use predictive analytics.
  16. **Finance:** Maharashtra aims to follow a sustainable fiscal path in its 2047 journey. This will be enabled by 3 initiatives – rationalise expenditure and modernise revenue systems, ensure performance-linked budgeting and leverage alternative financing sources for State projects.

## Outcomes for Maharashtra



## Key shifts

The Vision aims to unlock accelerated private sector growth and investments enabled by following reforms:

- **Drastic improvement in ease and cost of doing business** with comprehensive deregulation, labour & land reforms and globally competitive cost of power
- **Enhanced land use efficiency** with densification and transit-oriented development enabled by flexible, mixed-use planning
- **At-scale research and development** for India's global leadership in industry-linked innovation, co-led by the government and private sector
- **Focus on sunrise and high value sectors** to boost employment and income, and enable global leadership for Swadeshi industries and entrepreneurs
- **Leadership in technology and AI-based innovation** across sectors, enabled by locally designed and developed deep-tech ecosystems

In parallel, the State will also ensure transparent and efficient social investments:

- **Transparent and efficient social safety nets** leveraging digitalised single-eligibility registry of citizens and direct benefit transfers
- **Outcome-linked budgeting and funding** for welfare schemes, education and health institutions
- **Deep integration of climate resilience** across domains by focusing on green power, material circularity and sustainable practices

All of the above will be enabled by reimagining the government's role and service delivery mechanisms:

- **Single and digital source-of-truth** with complete integration of all government data into a unified data lake accessible across all departments
- **Evidence-based governance** with KPI-linked performance management and outcome-linked decision making enabled by real-time data visibility and AI
- **Future-fit and agile department structures** with greater inter-departmental coordination for end-to-end accountability and coordinated effort
- **Tech-enabled and private sector-led service delivery** with the government retaining regulatory responsibility and focusing on its developmental role

To ensure effective governance of this vision, a Viksit Maharashtra Vision Management Unit (VMU) will be constituted under the leadership of the Hon'ble Chief Minister. The VMU will ensure that this Vision document will serve as the guide for all future policies and endeavours of the State.

## Maharashtra's 100 initiatives for India's 100 years of Independence

### Growth-driven

#### Agriculture, allied sectors and rural



1. Build integrated value chains for 10-15 high-value crops
2. Launch mission to 10x marine and fish production to 6MMT
3. Boost dairy and animal husbandry to uplift farmer earnings
4. Accelerate AI led agri-tech and research innovation
5. Unlock farmer prosperity through robust FPOs and contract farming
6. Enhance agricultural sustainability and nutritional sufficiency
7. Transform 28,000-gram panchayats into self-reliant prosperous centers with diversified livelihoods, modern amenities and upgraded civic services

#### Industries



8. Create 20+ fully autonomous industrial townships, attracting private investments through 'Invest Maharashtra'
9. Integrate value chains for 24 focus sectors
10. Strengthen MSMEs through a dedicated Commissionerate; unlock credit and exports
11. Drive 'Emerging Districts Industrial Development' mission
12. Become the R&D capital of India for 24 focus sectors
13. Drive sustainable manufacturing and decarbonization across sectors
14. Launch independent deregulation commission

#### Services



15. Make MMR a USD 600 Bn+ global fintech and financial services hub
16. Establish Mumbai-Pune as a USD 50 Bn+ global hub for media-tech, AVGC
17. Leverage GCCs to establish strategic value chains, employing 3Mn+ people
18. Build India's largest deep-tech ecosystem with 50K+ patents
19. Build 30-40 GW data centre capacity powered by green energy
20. Scale 5 Mn+ retail & trade MSMEs through digital tool adoption, exports
21. Empower Maharashtra's entrepreneurship ecosystem and create 5L+ rural entrepreneurs
22. Establish a separate Commissionerate for services sector

#### Tourism



23. Develop eight tourism themes with focus on five priority tourism circuits
24. Establish Circuit Management Organizations (CMOs) for end-to-end tourism circuit development
25. Align policies and institutions to sustain >75% private investment in tourism infrastructure
26. Launch a global branding campaign to build an iconic tourism identity
27. Digitize travel and develop a tourism data ecosystem

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## Sustainable

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### Urban



28. Create and institutionalize 10+ empowered Regional Development Authorities (RDAs), and autonomous ULBs with full funding roadmap for integrated urban growth
29. Create 50+ well-planned, mixed-use urban clusters anchored on region-wise urban economic drivers
30. Enable systematic densification of urban centers via transit-oriented development, cluster and slum redevelopment
31. Enable construction of 6 -7 Mn affordable housing units with 20-30% as rental units
32. Roll out 1100-1200 km of metro / mass rail transit system and 50K-60K clean energy buses
33. Implement a state-wide urban green mission

### Energy and Sustain-ability



34. Establish Maharashtra as Asia leader in clean energy adoption
35. Build the grid-of-the-future – flexible, reliable and efficient with prosperous utilities
36. Launch Maharashtra's Advanced Nuclear Mission
37. Develop Maharashtra as world's leading green molecule export hub
38. Establish Maharashtra as global innovation exporter of clean energy
39. Build climate resilient forest ecosystems with at least 33% green cover
40. Chart the path to net-zero led by green mobility, biofuels and circularity

### Services



41. Ensure drinking water access from tap for all households
42. Expand irrigation coverage enabled by micro-irrigation and modernization of water storage structures
43. Ensure equitable water access across river basins to balance demand and supply of water
44. Implement water recycling and reuse across sectors in Maharashtra
45. Build self-sustainable water utilities through appropriate pricing and digital governance

### Transport and logistics



46. Build a 6000 km+ expressway network
47. Transform Maharashtra's roads with Amritkal Raste Vikas
48. Deploy 27K clean-energy buses and modernize bus infrastructure in rural areas
49. Develop Maharashtra as India's 350Mn+ passenger aviation ecosystem
50. Expand dedicated freight corridors and high/semi-high speed rail networks
51. Make Maharashtra India's \$2.5-3 Tn merchandise trade gateway via containerized port economy
52. Establish a unified authority for integrated transport and logistics

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## Inclusive

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### Education and skilling



53. Improve learning outcomes for government run schools
54. Provide inclusive, high-quality higher education through transformation of state public universities
55. Establish industry integrated research and innovation CoE in 8-10 universities and institutions
56. Build 8-10 Edu Cities to attract Indian and International students
57. Deliver demand-driven skilling and education based on employment market intelligence
58. Equip Maharashtra's youth through industry-led and outcome-oriented skilling and education
59. Empower marginalized groups, women and persons with disabilities via tailored skilling
60. Foster innovation in Maharashtra's entrepreneurial and industrial landscape
61. Make Maharashtra India's biggest contributor to the global people supply chain through G2G enabled partnerships
62. Implement outcome linked funding across the education to employment pipeline

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### Health



63. Transform primary health via comprehensive Ayushman Arogya Mandirs with last-mile access
64. Encourage community-driven preventive and promotive care, increase screening and diagnostics for NCDs, CDs and reproductive health
65. Ensure equity, accessibility, and high quality of tertiary healthcare for every citizen
66. Reduce out-of-pocket expenditure to ensure affordability of good quality healthcare
67. Establish 4-5 Medi-cities as ecosystems of specialty care and research
68. Launch Cradle-to-Grave Health Technology Mission, facilitating evidence-based policymaking

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### Welfare



69. Unlock full potential of women's contribution to economy and society
70. Guarantee a safe and nurturing environment for all children
71. Empower tribal citizens to achieve zero poverty and thriving livelihoods
72. Catalyze inclusive development of SC, OBC, VJNT and Other Minorities and bridge caste gaps
73. Enable an inclusive future for persons with disabilities
74. Ensure senior citizens lead healthy, secure and dignified lives

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### Soft power



75. Elevate all State protected monuments into global landmarks with smart tech and livelihood opportunities
76. Revitalize Maharashtra's living arts with a cultural grid putting Marathi art, music, dance and theatre on the world stage
77. Revamp film cities to world-class status and organize international film festivals
78. Empower Marathi as a modern, inclusive language for culture and knowledge
79. Accelerate 'Mission Lakshyavedh' to secure 15 Olympic and 20 Paralympic medals for Maharashtra by 2047

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## Good governance

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### Governance



- 80. Ensure a future-fit government operating model, structure and staffing
- 81. Ensure best-in-class recruitment to retirement for employees
- 82. Equip and measure government employees to deliver KPI-linked outcomes with targeted capability building
- 83. Digitalize 100% citizen services for a single-click, auto-triggered and proactive governance from womb-to-tomb
- 84. Institutionalize 2-way citizen engagement for participatory governance
- 85. Deregulate and digitize policy and compliances, compatible with emerging priorities

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### Technology



- 86. Create an integrated and cyber-secure data lake and tech-stack
- 87. Establish advanced technology infrastructure for the state
- 88. Build sector-specific digital public infrastructure

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### Security



- 89. Accelerate implementation of updated criminal law codes
- 90. Institutionalize structural shifts in Maharashtra's security and justice systems
- 91. Drive a dedicated mission to effectively manage crimes occurring in Maharashtra
- 92. Build a highly motivated, performance-driven, future-ready and trusted police force
- 93. Increase technology adoption for smart policing and justice delivery
- 94. Strengthen response capacities to make Maharashtra disasters resilient
- 95. Advance Maharashtra's disaster readiness with real-time, all-inclusive early warning and risk intelligence
- 96. Safeguard habitations, assets, critical infrastructure and services
- 97. Mainstream disaster resilience into developmental agenda for sustainability

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### Finance



- 98. Create fiscal space with performance-linked expenditures and re-designed revenue models
- 99. Deepen access to alternative capital and drive asset monetization strategy
- 100. Build robust institutional framework for PPP and finance planning capability across stakeholders





**Government of  
Maharashtra**