# Ministry of Defence: Digital Transformation -E-chhawani

Facilitating services for people through digital technology



#### Cantonment areas...

Cantonment areas are primarily meant to accommodate the military population and their installations and comprise of both military and civil population.

The categories of Cantonments depend on the size of population residing inside a Cantonment. The 62 Cantonments represent the green areas which strive to maintain ecological balance while at the same time providing better civic facilities to the residents.

Category I
Cantonments
Population > 50,000

Category II
Cantonments
Population > 10,000, but does not exceed 50,000

Category III
Cantonments
Population > 2,500, but
does not exceed 10,000

Category IV
Cantonments
Population does not exceed
2,500

The overall municipal administration of the notified Cantonments is under the Cantonment Boards. The Station Commander of the Cantonment is the ex-officio President of the Board and an officer of the IDES or Defence Estates Organisation is the Chief Executive Officer who is also the Member-Secretary of the Board.

## **Command-wise segregation of Cantonment Boards**

#### **CB's under Central Command**



























Agra

Allahabad

Almora

Bareilly

Chakrata

Clement Town

Danapur

Dehradun

Faizabad

Fatehgarh

Jabalpur

Kanpur

Landour

























Lansdowne

Lucknow

Mathura

Meerut

Mhow

Nainital

Panchmari

Ramgarh

Ranikhet

Roorkee

Shahjahanpur

Varanasi

#### **CB's under Western Command**







**Amritsar** 



Bakloh



Dagshai



Dalhousie

रक्षा सम्पदा संगठन Defence Estates Organisatio

Khasyol





Delhi



Subathu











## **Command-wise segregation of Cantonment Boards**

#### **CB's under Southern Command**

























Ahmedabad

Ahmednagar

Aimer

Aurangabad

Babina

Belgaum

Cannanore

**CBSTM** 

Dehuroad

Deolali

Jhansi

Kamptee







Morar



Nasirabad



Pune



Saugor



Secunderabad



Wellington

#### **CB's under Northern Command**



Badamibagh

#### **CB's under Northern Command**











Barrackpore

Jalapahar

Lebong

Shillonog

E-chhawani - digital transformation journey

# E-chhawani- a citizen centric process re-engineering exercise

Launched on 16th Feb 2021\*, E-chhawani has paved the way for faster delivery of services for the Cantonment residents and

business in operation or seeking opportunities to operate





Multi-tenancy architecture of the portal increases flexibility, maintainability, and scalability and allows different components to be independently deployed, maintained, and updated, on different time schedules



**Transformation** in the way Cantonment Boards interact with citizens and businesses – complete overhaul in process



**Single window** – for availing services offered by Cantonment **Boards** 



**Convenience** of availing services 24\*7 from the comfort of home



Convenience of availing services from comfort of home is a real boon for cantonment residents



**Reduction** in time for approvals with defined timelines for according approvals – service delivery made swifter



**Accountability** ensured with performance smartboard capturing performances of various CB's



**Portal** launched in 4 months covering all 62 **Cantonment Boards** 

#### Convenient maintenance

e-Chhawani allows for a single interface to manage delivery of services, collection, and revenue

#### **Analytics** and Dashboards easily deployable

Analytics, such as dashboards and reports, across all 62 Cantonment can be applied easily

#### **Maximizing** Resource Usage

Any resource not used by one CB can be used by another without any manual intervention or

#### **Benefits of** multitenancy

#### Cost

Costs for items like databases, resources and applications are shared across CB's which reduces cost

## The Multi-tenancy architecture benefit for echhawani portal

#### Fast deployment and upgrades

Multi-tenancy makes it easy to add new features while vastly increasing time-tovalue.

#### Privacy and security:

Easy to patch and maintain a single security system across all 62 Boards citizens Cantonment Under System of multi-tenancy architecture, a single system serves multiple tenants or groups of users. Multi-tenant architecture provides every tenant with a dedicated share of the system instance, including configuration and data.

With multi-tenancy, multiple modules for all **Cantonment** Boards can be managed in **one place**, scalability, increasing reducing and cost improving security.

downtime

#### Introduction of e-chhawani has been immensely beneficial....



A complete overhaul in process - All services by Cantonment Boards to be provided via echhawani



**Reduction in time** for grant of licence and inspection



Reduction in number of documents



Standardization of forms - across all Cantonment Boards to ensure uniformity



Public grievances redressal timelines fixed for ensuring faster redressal



Site inspections done away with for grant of trade licence\*

## E-chhawani

Trade Licence

Public Grievance Redressal

Birth and death certificates

**mCollect** 

Lease renewal/extension



## Services

Booking of community halls and water tanker

Online OPD registration facility

**Property Tax** 

Water and Sewerage connection facility

\*site inspection is applicable in few cases such as for eating establishment etc.

# Positive feedback from the Cantonment residents highlights the citizen centricity of reforms... "Operating your

"Single Window for all services provided comfort" "Quick response of grievances through Public Grievance Redressal module provides relief to citizens"

"Door - Step services for elderly citizens is appreciated by citizens" "Digitizing of all the services has provided a perfect example of Minimum Government with Maximum Governance" "Operating your account from anywhere has eliminated physical visits which is a huge boon specially in pandemic times"





**Embracing a** digital working environment, **Cantonment** Board employees have been up to the task and e-chhawani has made their workingeasier and faster

Employees are the backbone of any organization, and their satisfaction is a must for positive service delivery.

*E-chhawani has made it easier for employees to manage their workload as a shift is made to* digital service delivery mechanism.

66

With paperless services, workload has been reduced

**Digital Payment** has

**reduced** the cash

handling burden





Due to well defined roles and responsibilities, delegation of work has been well-organized

66



Monitoring, supervision and **tracking** has become easy 66

easily, reducing

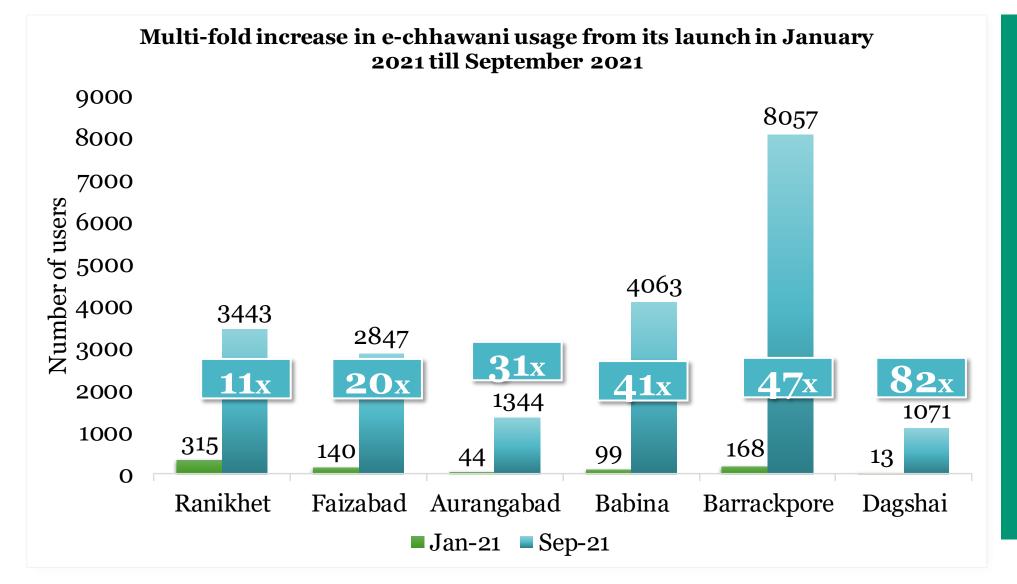
paperwork





**Office records** can be **Upskilling** with an maintained and stored exposure to new technology and new working style

# Tremendous increase in e-chhawani usage with effect from launch in January 2021\* to September 2021



"

E-chhawani has seen tremendous usage increase across all Cantonment areas which shows the success and positive effect same has had in public service delivery.

Some of the examples are highlighted in the graph.

## Obtaining trade licence - faster than ever...

System for receiving applications online and grant of licences has been in operation since 16<sup>th</sup> Feb 2021.



From 30 days to 06 days



Number of steps reduced from 9 to 4



Grant of license in 15 days, 60 days earlier

**50**%

Reduction

in site

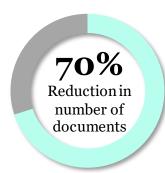
inspections

Site-inspection is now done

only for 3 categories, earlier

same was done for all 6

categories



4 documents required by all CB's, 15 required earlier



Submission of Selfdeclaration for permissions from other Govt. departments



Process for grant of trade licence has been transformed completely with a focus on bringing in ease of living and ease of doing business in cantonment areas and uniformity of procedure across all 62 Cantonment Boards



Driving uniformity across all 62 CB's

# Accelerating business growth

Nainital Cantonment Board

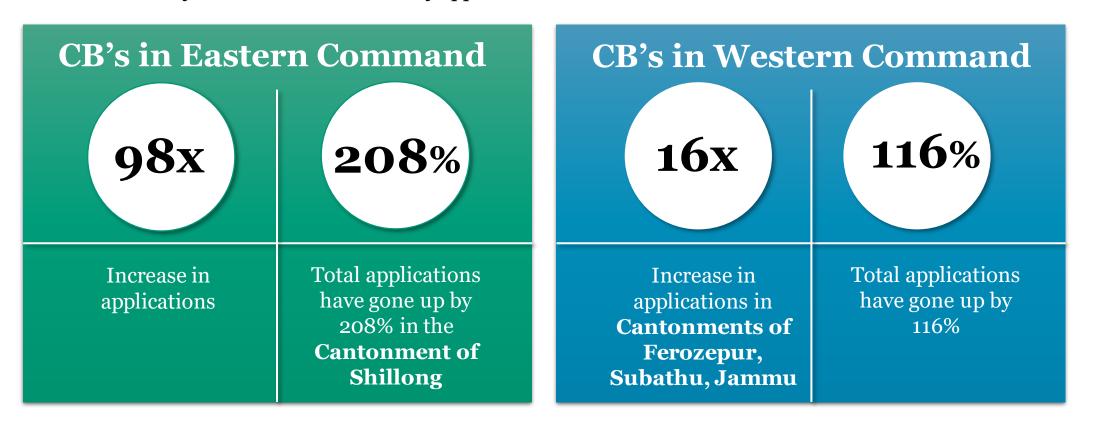
granted trade licence in  $oldsymbol{1}$ 

day\*, putting ease of doing business at the forefront

# Usage of e-chhawani has increased manifold for trade licence.....

Embracing the change in service delivery mechanism, instances of usage of e-chhawani portal by citizens and businesses has increased manifold

Post introduction, Cantonment Boards in Eastern and Western Command have seen most usage of e-chhawani portal for trade licence with multi-fold increase in number of applications



# Reducing time for resolving grievances with an online Public Grievance Redressal system

A Public Grievance Redressal (PGR) standardized online module has been introduced from 16<sup>th</sup> Feb 2021 to replace independent mechanisms of each Cantonment Board

PROMOTING EASE OF LIVING With time bound redressal and option to re-open complaints, the issues are resolved to the satisfaction of the citizens in real sense.

#### **KEYTRANSFORMATIONS**



Timebound redressal introduced for increasing satisfaction among residents



**3 days** timebound disposal of public grievance mandated



Average time reduction in resolution of public grievances by Cantonment Boards **for the period of April-September 2021** compared to the period from February-March 2021

#### Leading by example...

Shillong Cantonment Board resolved public grievances in 1 day compared to an average 10 days earlier



day

# Simplified process for obtaining new water & sewerage connections

System for receiving online applications for new water connections has been working since, 16<sup>th</sup> Feb 2021, adding convenience for cantonment residents with no requirement to physically visit the Cantonment board at any stage of application, which was the case earlier.



Applications to be submitted **online only** 



**Reduction** in number of documents



**Single stage** inspection and **reduction** in inspection time



**Time bound** service delivery



**Standardized** form across all 62 CB's

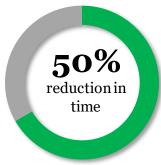
## **Transformative Improvements impact**



3 documents required by all CB's, 10 were required earlier



From 15 days to 06 days



From 30 days to 15 days



Only engineering staff checks for technical feasibility



Driving uniformity across all 62 CB's



15 days fixed timeline for grant of connection

## Faster lease renewal/extension process

Citizens can now apply for lease renewal online, since 16<sup>th</sup> Feb 2021 which has led to faster grant of lease extension/renewal.

Process flow of online application

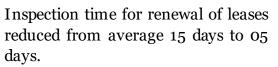
Online application filing

Application verified, inspected and approved by CB officials.

On approval, fee to be paid online

Lease renewal document can be downloaded





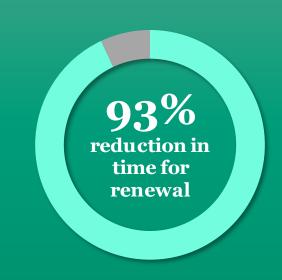


Average reduction in time for renewal of leases

From Jan to March 2021, Deolali received applications (12) for extension while Secunderabad received 14 renewal applications, maximum by any CB's during the period.

From April to September 2021, Pachmari received maximum applications (16 each) for extension while Delhi received 12 renewal applications maximum by any CB's during the period.

#### A landmark move towards faster renewal of leases



#### The Southern Command,

comprising of 19 Cantonment Boards
including Ahmedabad, Ajmer, Jhansi,
Secunderabad etc. has granted
renewal/extension of lease in 16
days time from an earlier
average 229 days

# Convenient and user-friendly payment mechanism via mCollect

**Promoting ease of living,** mCollect helps cantonment residents to make miscellaneous payments online which is a great **substitute for making payments in a physical manner, reducing time and inconvenience** because of it.

40+
services covered,
including:

Building construction application fee

Shops rent

Rent for mobile toilets

Advertisement tax (hoardings etc.)

Fee for mutation

Compounding fees

Cantonments with most active usage of mCollect module\*\*

69x

Increase in number of users in the Cantonment of Aurangabad

**33**x

Increase in number of users in the Cantonment of Jutogh

**30**x

Increase in number of users in the Cantonment of Subathu

**25**X

Increase in number of users in the Cantonment of Kamptee and Babina

#### **Instant payment via Bill Genie\***

Challan received with payment link via SMS and Email.



Payment of Challan to be made online



Payment confirmation via SMS and Email.



Download/Print Payment Receipt

<sup>\*</sup>a cloud-based online account software that automates invoicing from presentment to collection

<sup>\*\*</sup>Data comparison between Jan-March 2021 and April to September 2021

# Adding convenience and reducing waiting time with Online OPD registration

Great inconvenience was posed by earlier method of walk-in appointments which led to high waiting time

For improving **ease of access to medical services**, Cantonment Boards since **15**<sup>th</sup> **March 2021** have provided service for online OPD registration of patients for taking appointment with doctors of Cantonment General hospital/dispensary.

The service provides for confirmed prior appointment with the Cantonment hospital/dispensary for relevant department.

Now patients can:



Choose Department online for treatment



Select date of appointment online

With increased convenience on their mind, cantonment residents have been increasingly seeking appointments online



**Dehuroad Cantonment** has seen 97% people in Cantonment area taking appointments via e-chhawani

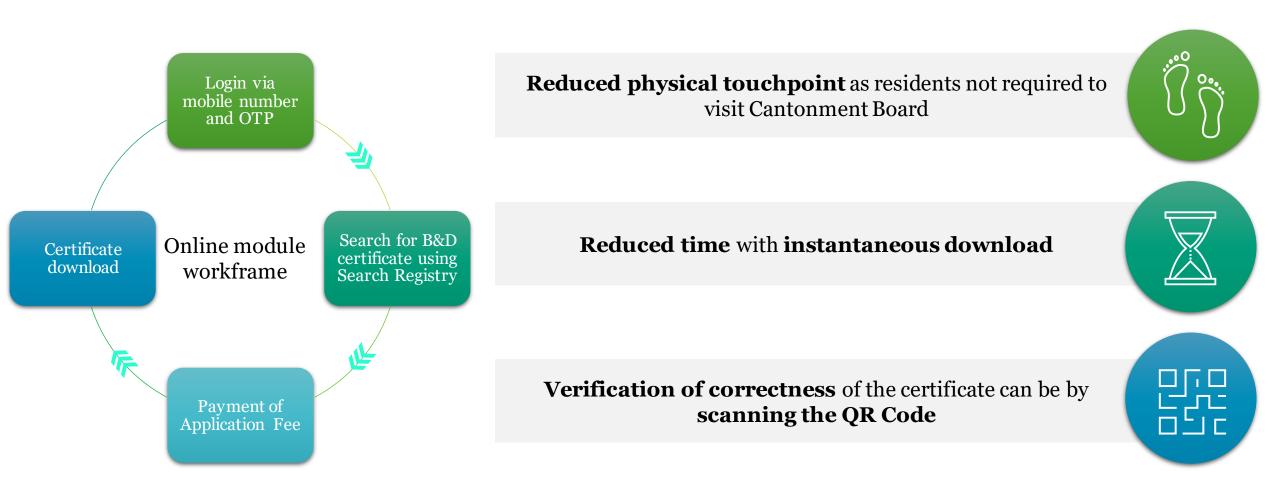


**Delhi Cantonment** has seen 94% people outside Cantonment area taking appointments via e-chhawani

# Digitization of legacy data of Birth and Deaths and downloading of Birth and Death certificates

With creation of online module, digitization of legacy data of Birth and Death has been undertaken by MoD.

Also, Birth and Death certificate download module allows citizen to search and download their Birth and Death certificate.



## Property tax payment online module

#### Earlier scenario

- **Offline** property tax payments which involved multiple visits causing great hardship
- Details of calculation of property tax not available to assessee.

#### **Transformation**

- **Increased transparency** in assessment process since all details available online to the assessee
- Reduction of physical and multiple visits for payment with online payment gateway

#### Property tax payment can now be made in 3 easy steps







Download applications and payment receipts

100%

property information has been digitized for calculating property tax and assessments

Self-assessment of Annual Rateable Value for assessment of property tax value, to ensure uniformity, standardization and transparency in the assessment is also being introduced

# Online Water Tanker Booking and Information about mobile toilets enhance ease of living for the residents

#### The Water Tanker Booking service provides a digital interface, facilitating citizen for:

- Online booking of Water Tankers,
- Track the application;
- download the payment receipt

Citizen can cancel the application any time before payment or request to cancel after payment and avail the refund - if applicable.

#### Information about mobile toilets

- Information about mobile toilets is available for each of the Cantonment Board on the unified portal w.e.f. February 2021 for benefit of citizens.
- This provides for easy access to information and adds to convenience for the people.

# 8 languages

E-chhawani is one of the few portals which is multilingual

Availability of multiple language option on the e-chhawani portal enhances coverage of the portal and helps people across the country to understand the content and the services offered in a better manner

Applications can now be filed online in regional language

8 languages available - enhancing reach of e-chhawani Pan India

- Hindi Kannada Telugu Malayalam
- English I Tamil Marathi Bengali

Recognizing the importance of regional languages and their common usage in regions which inspires confidence in public

Language options expand the regional reach of the portal for a much wider audience coverage

Citizen-first approach

Expanding regional Outreach

Ensuring convenience to elderly people in availing services via echhawani

Door-to-door services have also been started by the Cantonment Boards for elderly people residing in Cantonment areas who may not be conversant or have access to a computer or cell phone



Mobile service desk in Cantonment areas



Helpdesk numbers allocated



189 employees designated



# **Major Stakeholders of E-chhawani**

# Steering Committee (acting as a Program Management Unit)

 Planned and designed the programme and proactively monitored its progress, resolved issues and initiated appropriate corrective action.

#### **Domain Advisory Committee**

 Involved in day-to-day operations in respect of creation of e-chhawani portal with a focus on process standardization across the 62 Cantonment Boards

#### Technical Advisory Committee

 Technical inputs and support for implementation of e-chhawani portal

#### E-Gov and BEL

 Supporting in the implementation phase of echhawani portal with development of various modules

#### **BISAG-N**

• BISAG-N has done GIS integration on the echhawani portal for drainage and water supply.

## The transformation continues.....

Online modules covering services in cantonment are being continuously developed to make available all services via e-chhawani. Modules under development include:

Permission/Sanction of Building Plan • To streamline the process for permission/sanction of building plans by Cantonment Boards, the online Building Plan Approval System, is being introduced for commercial entities of Cantonment Boards, with Common Application Form (CAF), online payment of fee, uploading of few documents only for easy verification and approval by the CB/CEO.

Water and sewerage connection with GIS integration

• With GIS integration on E-chhawani portal, a user will get login credentials through which he/she can mark a water pipeline or fill the attributes like area in square feet, personal details like house no., district etc. for drainage and water supply.

